

Signatures of the Board of Directors

The CSR report for 2011, which is presented on pages 95–129, has been approved for publication by the Board.

Visby, 16 March, 2011

Anitra Steen
Chairman of the Board

Hans Bergenheim
Board member

Björn Fries
Board member

Catarina Fritz
Board member

Eva-Britt Gustafsson
Board member

Lena Jönsson
Board member

Michael Thorén
Board member

Christer Åberg
Board member

Anders Andersson
Board member/
Employee representative

Jenny Bengtsson
Board member/
Employee representative

Martina Ravn
Board member/
Employee representative

Lennart Käll
President and CEO